



Sandra Helton

Former EVP & CFO

Telephone & Data Systems Inc.

Board Membership of Interest

I am open on industry and location, including European based companies. Important criteria are strong ethics/values, good governance, quality people in senior positions and on board and a compelling business proposition.

Board Member Characteristics

Extensive board experience: Currently on two large public company boards; previously served on four other corporate boards. Serve(d) on audit, finance, governance and strategy committees. Northwestern Memorial board, which operates like corporate board – chairing audit committee and serving on finance, investment and executive committees. Served on approx. 10 nonprofit boards, four of which I led as Chairman or President. I have extensive board and board committee leadership experience. I was CFO of a public telecommunications company, with a 35 year career in finance, engineering and other disciplines at large public companies. I now have time to serve on another board, and have the interest and commitment to be an excellent director. Financial expert – former CFO of Fortune 500 company. Currently chair Finance Committee of financial services company and Audit & Finance Committee of drug development company. Broadly based, global executive experience in Fortune 500 companies – across many industries. Very strong in finance, strategy and leading business and cultural transformations. Experience also includes engineering, information technology, corporate communications, facility management, certain legal and HR responsibilities and operational roles.

Company Profile

Currently serve on corporate boards

Functional Expertise

Finance, strategic leadership, investment management (overseeing portfolio of money managers), all staff functions.

Current Professional Experience

Currently serve on corporate boards – chair Audit & Finance Committee for Covance and serve on their Governance Committee. Chair Finance Committee for Principal Financial Group and serve on Audit Committee. Previously served on Principal Strategic Issues Committee.

Prior Professional Experience

Executive Vice President and CFO, with broad portfolio, of Telephone and Data Systems – a complex telecommunications company with revenues of \$4.5 billion (1998-2006). Vice President and Corporate Controller of Compaq Computer Corporation – revenues of \$20 billion (1997-1998). Twenty-six-year career with Corning Incorporated (revenue currently \$5 billion, but previously \$7-8 billion), starting out in engineering and rising through various roles to Senior Vice President and Treasurer. Called upon by Chairman to be part of leadership team for his three major transformational programs during 1982-1997.

Are you a financial expert?

Yes



Other Industry Experience

Industry experience during my career – telecommunications services (wireline & wireless), computer manufacturing and distribution, life sciences, electronic components, consumer housewares (mfg. and distribution), OEM manufacturing/sales for following industries: consumer electronics, optical products, telecommunications equipment, automotive, and proprietary products for various other industry and government applications. Industry experience as director on boards – financial services (asset management, banking, insurance, benefit management for small/medium sized businesses), drug development, telecommunication services (wireline and wireless), steel manufacturing and distribution, hospital management, visual and performing arts, philanthropy

Public and Private Company Boards

5/01 – present Principal Financial Group. Serve on Board, Audit Committee and Chair Finance Committee of this diversified financial services company with revenues exceeding \$11 billion and over \$300 billion assets under management. Served on Strategic Issues Committee through 2009.
9/03 – present Covance Incorporated. Serve on Board and Governance Committee, and Chair Audit & Finance Committee of this drug development services company with revenues approximately \$2 billion.
9/98 – 12/06 Telephone and Data Systems, Inc.
9/98 - 12/06 U.S. Cellular Corporation (subsidiary of Telephone and Data Systems, Inc.)
9/98 - 5/00 Aerial Communications (subsidiary of Telephone and Data Systems, Inc.)
3/95 – 6/98 Lukens, Inc. Served on Finance Committee, Audit Committee and Committee of the Board for this steel manufacturing company with \$1 billion revenues. Lukens was acquired by Bethlehem in June 1998.
1988 – 1991 Chase Lincoln Bank Advisory Board

Non-Profit Boards

Northwestern Memorial Hospital – Currently serve on Board and Executive Committee of Northwestern Memorial Foundation. Served on Board and Executive Committee of Northwestern Memorial Healthcare (NMHC), the holding company for Northwestern Memorial Hospital, one of the country's premier academic medical centers. Chaired the Audit Committee and served on the Finance and Investment Committees of NMHC. (2000-present)
University of Kentucky College of Arts and Sciences – Currently serve on Advisory Board. (2010 – present).
Metropolitan Museum of Art. (New York City) Served on the Business Committee through 2007.
Landmarks Preservation Council of Illinois. Served on Board of Directors and chaired Audit and Finance Committee of this state-wide organization committed to historical architectural preservation (2000-2006)
Arnot Ogden Medical Center. Served on Board of Managers of this thousand employee hospital located in Elmira, New York. Chaired Finance and Audit Committees. (1992-1997)
Rockwell Museum. Served as President of the Board of the Rockwell Museum, a museum of Western fine art located in Corning, New York. (1991-1997)
Corning Foundation. Served as Chairman of the Board of foundation which contributed approximately \$2.5 million per year to local and national charitable organizations. (1991-1997)
The ARTS of the Southern Finger Lakes. Served on the Board of Directors of this New York State regional arts council, and in the capacities of President of the Board, Vice President and Treasurer at various times. (1981 – 1997)
Clemens Performing Arts Center. Served on the Board of Directors and the Finance Committee of this Elmira, New York performing arts center (c. 1985-1992)
Corning Museum of Glass. Served as Treasurer of world renowned glass museum in Corning, New York. (c. 1986-1997)



THE CHICAGO NETWORK

Professional Associations and Civic Affiliations

Current - Midwest Audit Committee Network, National Association of Corporate Directors, Women Corporate Directors, Financial Executives International

1998-2006: Chicago Economic Club, Chicago Executives Club

Education and Interest

Education: SM (MBA) from MIT Sloan School of Management. BS summa cum laude from University of Kentucky in mathematics.

Personal interests: pianist, pipe organist, art & architecture, theatre and film, tennis, travel

*This member has agreed to be a referral source. In the event you are seeking a candidate(s) for your board of directors' slate and profiles you have reviewed from The Chicago Network's Women on Boards database do not meet your specifications, you may contact these members for potential ideas for candidates.